Islamic Republic of Iran The Ministry of Health and Medical Education National Nursing Research Network

Strategic Plan

2021 - 2025

Preliminary version – for review

Document

- 1. Title of the project: Developing A Strategic Plan for National Nursing Research Network
- 2. Title of the report: Strategic Planning for National Nursing Research Network
- **3. Date:** 2021 **4. NO. of edition:** second

Employer

- **5. Employer:** National Nursing Research Network
- **6. Address:** Secretariat of the National Iranian Nursing Research Network, Faculty of Nursing and Midwifery, opposite to Martyrs' Foundation, South Shariati St., Tabriz, Iran
- **7. Administrator:** Dr. Vahid Zamanzadeh Dean of Tabriz Nursing and Midwifery Faculty
- 8. The employer's representative in the project: Dr. Leila Valizadeh Head of the National Iranian Nursing Research Network

Project Executive

- **9. Authors:** Dr. Leila Valizadeh, Dr. Vahid Zamanzadeh, Dr. Mozhgan Behshid, Dr. Farzane Bagherieh, Dr. Ahmad Nejatian and members of the Strategic Council of the National Nursing Research Network
- 10. Executive: Strategic Council of the National Nursing Research Network
- 11. Typist: Mohaddeseh Hosseini
- 12. Page layout and designer: Mohadeseh Hosseini
- **13. Address:** Secretariat of the National Nursing Research Network, Faculty of Nursing and Midwifery, opposite to Martyrs' Foundation, South Shariati St., Tabriz, Iran

Phone: 041-34753907 Fax: 041-34752839

All rights of this report belong to the Secretariat of the National Nursing Research Network. Any type of reproduction or printing of all or parts of this report in written or electronic form is prohibited without obtaining permission from the Secretariat of the National Nursing Research Network. It is not prohibited to quote the content if the details of the report are mentioned.

Executives and main project associates

Members of the Strategic Council of the National Nursing Research Network (in alphabetical order)

Members of the Strategic Council of the National Nursing Research Network			
Dr. Ali Fakhr Movahedi	Dr. Fatemeh Alhani		
Dr. Seyed Reza Mazloum	Dr. Alireza Irajpour		
Dr. Neda Mehrdad	Dr. Maryam Jadid Milani		
Dr. Ahmad Nejatian	Dr. Leila Jouybari		
Dr. Tahereh Najafi	Dr. Mohammad Ali Cheraghi		
Dr. Tahereh Nasrabadi	Dr. Sayedeh Fatemeh Hagh Dost Oskoui		
Dr. Reza Nagarandeh	Dr. Mohammad Reza Soroush		
Dr. Leila Valizadeh	Dr. Abbas Abbaszadeh		

Associates

Executives and main associates of the project			
Dr. Leila Sayadi	Dr. Farzaneh Bagherieh		
Dr. Maryam Hazrati	Dr. Mozhgan Behshid		
Dr. Sadat Seyed Baqer Maddah	Mrs. Mohaddesh Hosseini		
	Dr. Vahid Zamanzadeh		

Vision

Our goal is to establish a comprehensive network of dynamic, progressive, and innovative nursing research and to influence national and regional health policies by relying on authentic Islamic values, boosting self-confidence, and utilizing the scientific capabilities and valuable experiences of faculty, experts, competent researchers, and interested and talented students in accordance with the country's comprehensive scientific map. In addition, we seek to develop, direct, and implement

research and technology initiatives in the field of nursing at the worldwide level. In this regard, we intend to improve the quality of health care services as well as the excellence, growth, and scientific prosperity of the nurses in our beloved nation, Iran.

The Mission of the National Nursing Research Network

This network aims to improve the scientific evidence and technologies needed by the health system in the field of nursing; to promote synergy and convergence of interdisciplinary nursing research at the national and international levels; and to conduct monitoring, meta-evaluation, and policy making of nursing research to achieve the objectives of the nursing service development program including disease prevention and customer satisfaction. This increases nursing's contribution to the advancement of knowledge and sustainable development, as well as the generation of national wealth through its link with industry. This network, considering the comprehensive scientific research plan of the Ministry of Health and focusing on the real needs of society in the field of nursing, tries to facilitate the access and development of databases, enhance the capabilities of nursing researchers, and provide the latest information on scientific achievements in the field of evidence-based services in nursing. It also supports the production of science and knowledge translation to entice the participation and cooperation of all stakeholders.

Main tasks

- Encourage the participation of those who contribute to the development of science and technology in nursing
- Focusing on the actual requirements of society and supporting research initiatives to address the major difficulties of the nation's health system and social responsibility
- Coordinating the creation and presentation of the latest evidence and documentation through scientific research for use in the country's macro-level educational, research, and nursing policy
- Developing macro research strategies to direct nursing research across the nation in order to improve research efficacy
- Enhancing the role of nursing researchers and network participants in addressing community health issues
- Monitoring the scientific outputs of nursing with a forward-looking perspective to assess the efficacy of research and its present and future direction.

- Strategies for enhancing nursing researchers' skills
- Managing all tasks associated with the development and localization of nursing training program material for various health professions, including but not limited to: newborns, children, women, the elderly, acute patients, chronic patients, etc.
- Development of support programs for domestic nursing-related health technology and products, innovations, and inventions

Values and beliefs

- Integrating moral considerations into technological development and study
- Adherence to intellectual property rights
- Respecting fairness and providing equal opportunity for people who are engaged in research and technology
- Constant enhancement of quality
- Enhancing the atmosphere of collaboration and teamwork involvement
- Encourage specialization
- Enhancement of scientific ties at the national, regional, and global levels
- The innovative creation of new technologies and the building of the basis for a thriving economy
- A holistic view of human beings
- Foresight and program-oriented

General and specific goals of the National Nursing Research Network

- 1- Monitoring and observing nursing research
- 1-1 Oversee the process of nursing research
- 1-2 Evaluating the compatibility of the explored topics with nursing research approaches
- 1-3 Planning to undertake the necessary review studies (integrated, systematic, meta-analysis, etc.) to combine the completed studies
- 1-4 Monitoring the quality of nursing studies at linked scientific research institutions in accordance with statements and research quality standards
- 2- Increasing the quantity and quality of nursing research through capacity building.
- 2-1 Increasing the quality and quantity of nursing research through encouraging the engagement of human resources

- 2-2 Seeking financial support for the advancement of nursing research
- 3- Enhancing the quantity and quality of nursing technologies through capacity development
- 3-1 Recruiting talented individuals to work on bettering nursing technology's output and efficiency
- 3-2 Setting priority for technological endeavors in the nursing profession
- 4- Initiating nursing research in accordance with research priorities and a needs analysis.
- 4-1 Establishing research priorities based on a requirements analysis (society, nursing researchers, knowledge users, service recipients)
- 4-2 Increasing the scope of nursing research to incorporate subjects including illness prevention, the elders, and community-based nursing
- 5- Promoting knowledge translation and development of evidence-based nursing practice
- 5-1 Providing a framework for the practical use of nursing research findings
- 5-2 Organizational monitoring of nursing knowledge translation implementation
- 5-3 Organizational monitoring of the effectiveness of knowledge translation in improving the quality of nursing services
- 6- Development of internal and external communications at the national, regional, and international levels
- 6-1 Supervising conversations and finalizing the memoranda between stakeholders in accordance with the research's development and effectiveness
- 6-2 Improvements in global communication to facilitate the sharing of nursing-related research and technological developments
- 6-3 Facilitating and fostering connection with worldwide publishing centers in order to publish research results (proposing measures for external and international communication with publishing centers related to the study fields of the centers)
- 6-4 Proposal to form a regional nursing research network (Eastern Mediterranean region) in order to exchange experiences at the level of the Middle East region (EMRO)
- 7- Structural and functional development of the National Nursing Research Network
- 7-1 Creating a dashboard for management
- 7-2 Advancing, initiating, or establishing a database
- 7-3 Suggesting the formation of specialized network working groups and establishing a platform for their operations

- 7-4 Appointing members of the research and strategic education council from the key areas in order to increase national engagement
- 7-5 Creating a virtual communication system for the network
- 7-6 Changing the structure of administrative automation to provide the network's leader access to councils and working groups
- 7-7 Inserting the network's link and logo in the ministry, research centers, faculties, periodicals, and associations
- 7-8 Acquiring and using network credits
- 7-9 Developing and monitoring the progress of the strategic plan and operational plan for network activities
- 7-10 Setting research priorities of the network and related monitoring

Table 1: SWOT-based strategies

	Strongths (S):	Washnesses(W).
	Strengths (S):	Weaknesses(W):
	S1. the participation of	
	knowledgeable and	and research credits to support
	enthusiastic researchers and	research initiatives that align
	faculty in the network	with the aim and objectives of
SWOT matrix	S2. The ability of the head	the network (policy making and
	office to offer top-notch	monitoring)
	services in line with scientific	W2. Lack of documented needs
	norms	assessment and adequate
	S3. The drive and desire of	orientation towards effective
	network members to produce	research required by the
	applied researches based on	1
	societal demands and policy	
	formulation in that direction	the present status of nursing
	S4. The participation of	1
	eminent scientists and	
	nursing specialists in the	of nursing research
	country's National Nursing	
	Research Network's General	
	Assembly.	management
	rissemory.	W5. Lack of a big data center
		for nursing research
		W6. It is unclear how
		stakeholders will contribute to
		the advancement of nursing

research under the network's direction W7. Absence of network connectivity the to department and independent information support systems (portal, automation, etc.) **Opportunities (O): SO** strategy: **WO strategy:** O1. Participation of skilled 1SO. Utilizing internal and 1WO. Providing new financial and interested academics external researchers of the resources (W1O6) and researchers in research 2WO. Utilizing the capacities network develop to and technology, including interdisciplinary and resources of affiliated human management responsibility resources (S1O1) centers to deliver the necessary (at the Ministry of Health, 2SO. Development of interfinancial resources (3O 1W) Ministry of Science, other disciplinary relationships in 3WO. Orienting the network ministries, and international accordance with the towards nursing research organizations) network's objectives activities based on an accurate and O2. The inclination of mandates (8, 3, 10 1S) and scientific assessment of health care delivery systems 3SO. Enticing research society's requirements (2O 2W) to develop service delivery institutions and expert task 4WO. Utilizing the resources in response to community forces to collaborate of information and technology demands utilizing health meeting society's demands units at the ministry and head technology through the delivery of highoffice and... (3O 7W) The participation of quality services (8, 3O 3S) 5WO. compilation of academic O3. national and international 4SO. delivering network institutions' records and research institutions and services with a focus on accomplishments (5 and 8 O specialized working groups responsibility (fairness. 5W) in achieving the network's proportionality, 6WO. Development of quality, objectives efficiency, community financial resources (60 1W) involvement, and morality) O4. Scientific 7WO. Systematization for support (national and international (20.3S)monitoring network research 5SO. Improve the network's priorities (3O 6 and 2W) nursing models and and 8WO. Developing a scheme to scientific-cultural scientific standing employing encourage the creativity of credibility by foundations) domestic technical inventions O5. Research background talented individuals. (8O 4S) 6SO. creating and directing and productions (2O 7 and 2W) (dissertations. postspecialized network working graduate studies and nondissertation projects, groups to get grants from foundations available fields, student and organizations (6O 4S) research committees. hardware 7SO. Enhancement of software and scientific working groups of facilities. codified rules.

ethics in research, obtaining

research minimums for the

the

network

in

a

promotion of the faculty, etc.) in educational and medical centers of universities O6. The prospect of getting a research grant from the National Elite Foundation, the Presidential Technology Support Fund, and the NIMAD and NASR institutes for network research projects, and outsourcing network operations to other institutes. O7. Distribution of nursing research findings through publications in Iran O8. Health systems and other medical science research networks benefit from the presence of research institutions staffed	multidisciplinary context (10 2S) 8SO. Enhancement of network operational procedures (5 and 10 1S) 9SO. Development of qualitative studies based on societal and technological requirements (2, 80 3S)	
by qualified academics. Threats (T):	ST strategies:	WT Strategies:
T1. Inadequate knowledge translation infrastructure in the national research system T2. Lack of widespread implementation of health policies supported by research. T3. Lack of focus on defining research subjects and establishing defined research lines across the network's educational and research institutions (especially nursing schools providing postgraduate education)	1ST Supporting the establishment and growth of nursing knowledge translation centers at the university and (1T 3S) 2ST. Identification and introduction of eminent health system-influencing professionals and research institutions (3T 3S) 3ST. construction of a structure for policy briefs based on evidence in the network (3S, 2T, 1S) 4ST. Adapting network operations to community requirements (3T 3S)	1WT. Development of the National Nursing Research Network's brand (unique logo) (3T 6W) 2WT. Delegating the task to major regional research institutions after carefully